



Lac La Biche County
welcoming by nature.

2019 Budget





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Message from *Mayor Omer Moghrabi*

On behalf of Lac La Biche County Council, we are proud to present Lac La Biche County's 2019 budget. After six weeks of intensive deliberation, Council and I have arrived at a budget that we believe reflects our new vision for our community:

Lac La Biche County is proud to be a diverse, healthy and safe community. Our citizens are engaged and enjoy enhanced social and recreational amenities. We are economically resilient as we continue to invest in top-quality infrastructure and services. We are environmental stewards who promote our natural assets, making Lac La Biche County the destination choice of northern Alberta.

The community's safety is one of our top priorities, with a new Protective Services Facility (housing both Fire and Enforcement Services) being prepared to better protect our citizens. The Enforcement Services department has been rounded out with more Peace Officers and support staff, and we are continuing our agreement with the RCMP to fund extra positions at the local detachment.

To reflect our focus on recreation, new sports fields will be constructed in spring 2019, in collaboration with Northern Lights Public Schools. We began planning for a new aquatics centre to replace the ageing Portage Pool, which we expect will be funded primarily with grant dollars. A variety of playground additions, park upgrades, new boat launches, and other outdoor amenities add to our budget's recreational offerings, giving residents and visitors more opportunities to enjoy Lac La Biche County's natural beauty.

This year's infrastructure upgrades include a good mix of urban and rural projects. The successful sidewalk replacement and hamlet road resurfacing programs will continue in 2019, ensuring that streets in the hamlets of Lac La Biche and Plamondon maintain their quality. The northern section of the Plamondon-Caslan Connector (from Highway 55 to Township Road 670) will be paved to complete work started in 2018.

Council and I hope that 2019 will be looked back on as a year where Council set priorities and laid the groundwork for years to come. A variety of planning documents, like an updated Municipal Development Plan and a forthcoming Economic Development Strategy, will position us for future growth, creating guidelines that will serve both the current and future Councils as we diversify and future-proof the local economy. With 2019's budget and those yet to come, Council hopes to protect our citizens, attract new visitors, restore ageing infrastructure, and provide as many opportunities as possible for residents to stay active and enjoy our natural assets.

Summary Budget

Operating and Capital Budget Summary

FOR THE YEAR ENDING DECEMBER 31, 2019

FORECASTED ACCUMULATED SURPLUS, AS AT DECEMBER 31, 2018	A	5,517,436
PRELIMINARY OPERATING BUDGET FOR THE YEAR ENDED DECEMBER 31, 2019		
OPERATING REVENUES	B	75,501,666
OPERATING EXPENDITURES		
BASE EXPENDITURES		-54,487,458
BUSINESS CASES		-811,250
PROPOSED OPERATING INITIATIVES		-2,378,320
TOTAL OPERATING EXPENDITURES	C	-57,677,028
PRELIMINARY BASE OPERATING SURPLUS FOR THE YEAR ENDED DECEMBER 31, 2019 (B-C)	D	17,824,638
FUNDS AVAILABLE TO FINANCE PROPOSED OPERATING INITIATIVES, BUSINESS CASES AND CAPITAL PROJECTS (A+D)	E	23,342,074
BUSINESS CASES -added to operation budget. See C above.	F	0
PROPOSED OPERATING INITIATIVES -added to operation budget. See C	G	0
PROPOSED CAPITAL EXPENDITURES	H	-31,365,050
TRANSFERS FROM CAPITAL RESERVES	I	9,581,600
CAPITAL GRANTS	J	649,424
OTHER FUNDING SOURCES	K	1,523,900
FUNDS REQUIRED TO FUND PROPOSED OPERATING INITIATIVES, BUSINESS CASES AND CAPITAL PROJECTS (F+G+H+I+J+K)	L	-19,610,126
FUNDS REMAINING AS AT DECEMBER 31, 2019 (E-L)	M	3,731,948

Operating Summary by Function (Revenues as of December 5, 2018)

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL*	2019 BUDGET
OPERATING REVENUES				
GENERAL MUNICIPAL REVENUES	-68,626,238	-67,860,000	-70,693,405	-67,990,000
COUNCIL	-3,895	0	-3,800	-2,563
GENERAL ADMINISTRATION	-31,872	-26,869	0	0
RECORDS MANAGEMENT	0	0	0	0
HUMAN RESOURCES	0	0	-1,121	0
HEALTH & SAFETY	0	0	0	0
GIS	-2,960	-3,000	-2,613	-5,000
INFORMATION TECHNOLOGY	-1,800	0	-2,400	0
FINANCE	-31,718	-60,600	-61,541	-53,600
LEGISLATIVE SERVICES	-284	0	-75	0
COMMUNICATIONS	0	0	0	0
FIRE SERVICES	-697,460	-173,800	-158,814	-147,300
ENFORCEMENT SERVICES	-48,359	-128,947	-39,790	-91,200
EMERGENCY MANAGEMENT SERVICES	3,430	0	0	0
COMMON SERVICES	-53,716	-33,200	-68,873	-33,200
TRANSPORTATION SERVICES	-675,890	-655,873	-867,147	-85,250
AIRPORT OPERATIONS	-83,088	-70,000	-65,928	-70,000
UTILITIES - WATER	-814,272	-912,212	-1,163,187	-861,842
UTILITIES - SEWER	-746,563	-905,772	-1,002,774	-759,092
WASTE & RECYCLING MANAGEMENT	-768,016	-1,514,813	-612,984	-715,244
UTILITIES - NATURAL GAS	-2,357,068	-2,264,000	-1,652,809	-2,270,000
FCSS & COMMUNITY DEVELOPMENT	-585,598	-576,893	-519,173	-531,680
CEMETERIES	-9,710	-10,350	-7,815	-10,350
PLANNING & DEVELOPMENT	-245,067	-244,574	-261,132	-262,250
ENVIRONMENTAL SERVICES	-3,116	-4,500	-2,449	-4,500
AGRICULTURE SERVICES	-172,903	-174,717	-172,946	-174,717
TOURISM & ECONOMIC DEVELOPMENT	0	-3,650	-72,730	-53,549
COMMUNITY GROUP SUPPORTS	-127,118	-127,118	-120,536	-132,304
RECREATION FACILITIES & PROGRAMS	-4,381,536	-4,177,727	-4,132,062	-1,248,025
LIBRARIES & CULTURE	-134,530	0	-3,976	0
TOTAL OPERATING REVENUES	-80,599,346	-79,928,615	-81,690,078	-75,501,666

*Year to date (YTD) is as of December 5, 2018.

Operating Summary by Function (Expenses as of December 5, 2018)

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL*	2019 BUDGET
OPERATING EXPENSES				
COUNCIL	805,875	966,102	736,734	1,074,881
GENERAL ADMINISTRATION	1,709,683	1,713,016	1,488,802	1,718,532
RECORDS MANAGEMENT	243,885	350,439	282,896	365,859
HUMAN RESOURCES	369,756	428,728	346,180	444,176
HEALTH & SAFETY	209,544	234,515	182,770	226,697
GIS	234,895	491,778	309,712	343,409
INFORMATION TECHNOLOGY	669,831	749,864	902,489	862,097
FINANCE	2,513,051	1,977,235	2,223,862	2,083,291
LEGISLATIVE SERVICES	254,022	301,919	233,604	334,881
COMMUNICATIONS	376,740	460,865	370,983	566,673
FIRE SERVICES	1,426,452	1,881,469	987,142	1,681,188
ENFORCEMENT SERVICES	660,140	1,139,897	839,202	1,796,028
EMERGENCY MANAGEMENT SERVICES	8,872	32,230	5,841	36,330
COMMON SERVICES	5,886,780	6,167,741	4,355,701	6,544,073
TRANSPORTATION SERVICES	7,619,877	7,826,806	8,059,928	8,567,281
AIRPORT OPERATIONS	84,387	125,724	68,794	121,085
UTILITIES - WATER	1,800,436	2,133,949	1,377,403	2,118,378
UTILITIES - SEWER	2,255,744	2,607,674	2,020,694	2,467,623
WASTE & RECYCLING MANAGEMENT	1,944,744	3,083,602	2,321,264	2,522,257
UTILITIES - NATURAL GAS	1,873,574	2,015,152	1,677,379	1,984,598
FCSS & COMMUNITY DEVELOPMENT	1,183,085	1,644,215	1,185,429	1,695,458
CEMETERIES	2,837	60,750	33,425	60,750
PLANNING & DEVELOPMENT	838,274	1,219,825	663,539	1,490,996
ENVIRONMENTAL SERVICES	210,465	331,526	279,918	329,361
AGRICULTURAL SERVICES	484,658	666,882	554,304	772,400
TOURISM & ECONOMIC DEVELOPMENT	207,387	335,988	244,253	475,115
COMMUNITY GROUP SUPPORT	1,547,048	3,931,173	2,663,892	2,725,931
RECREATION FACILITIES & PROGRAMS	12,553,013	13,368,056	9,313,634	13,603,861
LIBRARIES & CULTURE	726,653	662,182	606,057	663,819
TOTAL OPERATING EXPENSES	48,701,710	56,909,302	44,335,830	57,677,028
OPERATING SURPLUS	-31,897,637	-23,019,313	-37,354,247	-17,824,638

*Year to date (YTD) is as of December 5, 2018.

Operating Summary by Object (As of December 5, 2018)

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL*	2019 BUDGET
OPERATING REVENUES				
PROPERTY TAXES & LOCAL IMPROVEMENTS	-64,725,474	-64,450,000	-68,267,741	-64,300,000
OIL WELL DRILLING LICENSES	-445,356	-650,000	-491,952	-800,000
SALE OF GOODS & SERVICES	-8,679,459	-8,684,951	-7,248,361	-8,390,344
OTHER REVENUES	-965,333	-216,056	-500,644	-241,020
GOVERNMENT TRANSFERS	-5,783,724	-5,927,608	-5,181,380	-1,770,302
TOTAL: REVENUES	-80,599,346	-79,928,615	-81,690,078	-75,501,666
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	19,795,134	22,133,183	18,543,798	24,033,370
CONTRACTED SERVICES	9,225,130	12,501,153	9,956,280	12,273,728
CONSUMABLE SUPPLIES	9,164,271	8,999,471	8,349,818	9,765,352
GRANT TRANSFERS	1,873,462	5,059,906	3,697,645	3,601,909
DEBENTURE & INTEREST	8,643,712	8,215,589	3,788,289	8,002,669
TOTAL: OPERATING EXPENSES BY OBJECT	48,701,710	56,909,302	44,335,830	57,677,028
OPERATING SURPLUS	-31,897,637	-23,019,313	-37,354,247	-17,824,638

*Year to date (YTD) is as of December 5, 2018.

Operating Budget

Council

2019 Net Operating Budget	\$1,072,318
2018 Net Operating Budget	\$966,102
Budget Change	106,216
% Change	10.99%
Members of Council	9

2018 Key Accomplishments

- Received a dialysis unit for the William J. Cadzow Lac La Biche Healthcare Centre on February 22, 2018.
- Formally adopted Council's new vision and strategic priorities.
- Developing a strategic plan.

Major Budget Changes

- Council's base salaries and daily meeting fees increased by 14.47% as a result of federal tax legislation changes, which applied to municipal elected officials across Canada. This increase offsets the reduction in take-home pay due to legislative changes.
- The Sustainability 101 program wasn't budgeted for in 2019, bringing down Council's budget.

Purpose

Council is the governance branch of the County. In accordance with the Municipal Government Act, they set budgets, pass bylaws, and review policies. Council gives strategic direction to the Chief Administrative Officer, who then assigns duties to the rest of Administration. Council's 2019 budget will change due to a loss of the Municipal Officers' Expense Allowance, effective January 1, 2019.

Council - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	-3,895	0	-3,800	-2,563
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-3,895	0	-3,800	-2,563
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	605,331	718,343	572,311	855,571
CONTRACTED SERVICES	172,242	231,759	151,154	203,310
CONSUMABLE SUPPLIES	28,302	16,000	13,268	16,000
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	805,875	966,102	736,734	1,074,881
TOTAL - COUNCIL NET	801,980	966,102	732,933	1,072,318

General Administration

2019 Net Operating Budget	\$1,718,532
2018 Net Operating Budget	\$1,686,147
Budget Change	\$32,385
% Change	1.92%
Full-Time Staff	7

2018 Key Accomplishments

- Coordinated workshop on lobbying government.
- Developed an Intermunicipal Development Plan (IDP) with the County of St. Paul, Smoky Lake County and the MD of Bonnyville.
- The County was named one of Alberta's Top 70 Employers in a Mediacorp competition on February 21, 2018.
- Completed the 2018 Employee Satisfaction Survey.
- Worked with Council to develop a Strategic Plan.
- Collaborated with the County of St. Paul and other partners on initiating a Rural Intermunicipal Collaboration Framework (ICF).
- Began developing an IDP/ICF with the Municipal District of Opportunity.

Major Budget Changes

- A cost of living allowance (COLA) increase of 1.5% raised General Administration's salaries budget. This COLA increase applies to all County departmental budgets, aside from Council.
- A reduction in printing costs and legal fees applies to this budget.

Purpose

General Administration covers miscellaneous costs associated with sustaining County operations, but not with any particular department. It includes the Chief Administrative Officer (CAO), the CAO's Executive Assistant, and Senior Managers, whose activities involve multiple departments.

The CAO is Council's only employee. As the head of Administration, the CAO's job is to advise and inform Council, implement the decisions that Council makes, and manage the delivery of municipal programs and services.

General Administration - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	-2,882	0	0	0
GOVERNMENT TRANSFERS	-28,990	-26,869	0	0
TOTAL REVENUES	-31,872	-26,869	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	1,363,217	1,329,891	1,209,735	1,372,954
CONTRACTED SERVICES	306,342	343,267	246,672	311,276
CONSUMABLE SUPPLIES	40,124	39,858	32,395	33,788
GRANT TRANSFERS	0	0	0	514
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	1,709,683	1,713,016	1,488,802	1,718,532
TOTAL: GENERAL MUNICIPAL NET	1,677,810	1,686,147	1,488,802	1,718,532

Records and Information Management

2019 Net Operating Budget	\$365,859
2018 Net Operating Budget	\$350,439
Budget Change	\$15,420
% Change	4.4%
Full-Time Staff	3
Part-Time/Casual Staff	2

2018 Key Accomplishments

- Developed records information management policies, procedures, guidelines, best practices, and reference tools.
- Created Records Information Management Manual and Freedom of Information FAQs.
- Began a contract and agreement centralization program, and began working on a 'go green' scanning program.
- Started centralizing property file records.

Major Budget Changes

- Records Management saw an increase in staffing costs due to a vacant position being filled in 2018, increasing the 2019 budget.

Purpose

The Records & Information Management department ensures that the County's operational records are well-managed by providing records management tools and training. Staff support other departments in maintaining responsible and privacy-compliant record keeping practices, promoting transparency and open government.

They also ensure that the County's records are accessible in order to respond to legislative (i.e. Freedom of Information and Protection of Privacy Act) and legal requests.

Records & Information Management - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	0	0	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	231,916	322,946	271,113	347,256
CONTRACTED SERVICES	9,994	23,143	10,570	15,553
CONSUMABLE SUPPLIES	1,975	4,350	1,213	3,050
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	243,885	350,439	282,896	365,859
TOTAL: RECORDS MANAGEMENT NET	243,885	350,439	282,896	365,859

Human Resources & Health Safety

2019 Net Operating Budget	\$670,873
2018 Net Operating Budget	\$663,243
Budget Change	\$7,630
% Change	1.15%
Full-Time Staff	4
Part-Time Staff	1

2018 Key Accomplishments

- Administered the 2018 Employee Satisfaction Survey.
- Completed ergonomics evaluations, audiometric & fit testing, mental health training, and more.
- Completed an external Alberta Certificate of Recognition (COR) audit, and a Transportation National Safety Codes audit.

Major Budget Changes

- Besides the initiative approved (below), this budget stayed largely the same, with no major changes.

2019 Approved Initiatives and Positions

- Staff Christmas Party in 2019.

Purpose

Human Resources is responsible for recruiting, developing, and retaining the County's workforce. Human Resources works with all departments to formulate job descriptions and recruitment campaigns, manage professional development and performance evaluations, and oversee employee relations.

Health & Safety, which is under the umbrella of the Human Resources department, helps staff plan and implement safety and wellness procedures for all departments. The program includes a Joint Health & Safety Committee, worksite and facility inspections, incident reporting and corrective actions, regular meetings for all staff, recognition awards, and preventative measures to promote a safe workplace.

Human Resources - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	-1,121	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	0	0	-1,121	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	257,518	330,358	268,483	335,938
CONTRACTED SERVICES	99,543	83,670	66,125	92,438
CONSUMABLE SUPPLIES	8,406	8,700	7,061	9,500
GRANT TRANSFERS	4,289	6,000	4,510	6,300
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	369,756	428,728	346,180	444,176
TOTAL: HUMAN RESOURCES NET	369,756	428,728	345,058	444,176

Health & Safety - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	0	0	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	152,026	165,961	145,628	165,362
CONTRACTED SERVICES	41,842	58,254	28,454	51,235
CONSUMABLE SUPPLIES	15,676	10,300	8,688	10,100
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	209,544	234,515	182,770	226,697
TOTAL: HEALTH & SAFETY NET	209,544	234,515	182,770	226,697

Information Technology

2019 Net Operating Budget	\$862,097
2018 Net Operating Budget	\$749,864
Budget Change	\$112,233
% Change	14.97%
Full-Time Staff	3
Part-Time/Casual Staff	1

2018 Key Accomplishments

- Upgraded County systems to Office 365 software.
- Connected the facilities shop to the County system.
- Installed surveillance cameras at 101 Ave & 102 St, 101 Ave & 103 St, McArthur Place, the Bold Center, and County Centre.
- Replaced Emergency Operations Centre equipment and loaner laptops.

Major Budget Changes

- There will be more computer replacements in 2019 to finish the workstation refresh, resulting in a budget increase.

2019 Approved Initiatives and Positions

- Battery backup system at the Bold Center.
- IT security assessment.
- New PDF editor software.

Purpose

The Information Technology department ensures that all computers, telephones, and other County systems are secure and operational. Staff support, manage, and monitor 210 computers, 160 telephones, 158 cellular devices, 49 servers, a swipe card system, security systems, and a network that connects 28 buildings.

The department's technology solutions help County staff deliver effective and efficient public services.

Information Technology - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-1,800	0	-2,400	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-1,800	0	-2,400	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	306,550	337,063	280,507	351,008
CONTRACTED SERVICES	237,451	276,701	497,943	344,469
CONSUMABLE SUPPLIES	125,830	136,100	124,039	166,620
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	669,831	749,864	902,489	862,097
TOTAL: INFORMATION TECHNOLOGY NET	668,031	749,864	900,089	862,097

Finance

2019 Net Operating Budget	\$2,029,691
2018 Net Operating Budget	\$1,916,635
Budget Change	\$113,056
% Change	5.90%
Full-Time Staff	13

2018 Key Accomplishments

- Started 2019 budget process earlier, with the aim of having Council adopt the budget by December 2018.
- Implemented three-year operational and five-year capital budgeting, as required by the Municipal Government Act.
- Developed a collections policy and procedures.
- Transitioned industrial assessment from a private contractor to a provincial assessor.

Major Budget Changes

- The new Finance Analyst position was only budgeted for half of 2018. In 2019, the full salary was accounted for.
- Audit and computer software fees went up.
- There was a small reduction in assessment costs.

Purpose

The Finance Department oversees financial activities, such as:

- Tax and assessment;
- Utilities and accounts receivable;
- Payroll and accounts payable;
- Grants from other governments and the private sector;
- Short-term investments of surplus cash; and
- The purchase, disposal, and amortization of capital assets.

The department leads preparations for the annual operational and capital budgets, as well as the year-end financial statement audit. Finance also provides front counter reception and phone support at County Centre.

Finance - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-30,778	-53,600	-61,541	-53,600
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	-940	-7,000	0	0
TOTAL REVENUES	-31,718	-60,600	-61,541	-53,600
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	1,100,429	1,212,681	1,006,132	1,301,407
CONTRACTED SERVICES	712,569	689,079	676,187	705,689
CONSUMABLE SUPPLIES	10,414	10,475	7,741	11,195
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	689,639	65,000	533,803	65,000
TOTAL EXPENSES	2,513,051	1,977,235	2,223,862	2,083,291
TOTAL: FINANCE NET	2,481,332	1,916,635	2,162,322	2,029,691

Legislative Services

2019 Net Operating Budget	\$334,881
2018 Net Operating Budget	\$301,919
Budget Change	32,962
% Change	10.92%
Full-Time Staff	3

2018 Key Accomplishments

- Acquired new ESCRIBE meeting management software, and began implementation and training.

Major Budget Changes

- Committee costs went down, but the 2019 Municipal Census (noted below) raised the overall budget.

2019 Approved Initiatives and Positions

- 2019 Municipal Census.

Purpose

The Legislative Services department provides a full range of support to Council, committees, and quasi-judicial boards. Staff manage Council's agenda packages and minutes, develop policies, administer the County's Freedom of Information and Protection of Privacy Act (FOIP) Program, and oversee municipal elections and the census.

The department also provides legislative, procedural, and administrative advice to Council, other departments, and the public.

Legislative Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-284	0	-75	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-284	0	-75	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	236,689	257,882	217,681	284,276
CONTRACTED SERVICES	14,533	42,397	14,302	47,027
CONSUMABLE SUPPLIES	2,801	1,640	1,621	3,578
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	254,022	301,919	233,604	334,881
TOTAL: LEGISLATIVE SERVICES NET	253,739	301,919	233,529	334,881

Communications

2019 Net Operating Budget	\$566,673
2018 Net Operating Budget	\$460,865
Budget Change	\$105,808
% Change	22.96%
Full-Time Staff	3

2018 Key Accomplishments

- Revised the Strategic Communications Plan, which functions as the department's to-do list.
- Created a public participation policy, which will guide future consultation on major County programs or projects.
- Began the process of revamping the Bold Center website and improving the multiplex's online presence.

Major Budget Changes

- Accounting for the cost of publishing Council Highlights in the newspaper for all of 2019 raised Communications' budget, in addition to the approved initiatives and new Summer Graphic Designer position.

2019 Approved Initiatives and Positions

- Summer Graphic Designer position added.
- 2019 Citizen Satisfaction Survey.
- Implementation of citizen request software.

Purpose

Communications is responsible for sharing information with County employees and the public (also known as internal and external communications). Staff accomplish this by producing newsletters like Your County In Touch, advertising in print and radio, and maintaining both the Lac La Biche County website and social media accounts.

Communications' initiatives are guided by the Strategic Communications Plan, which is updated annually with new projects.

Communications - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	0	0	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	251,026	275,755	241,843	299,358
CONTRACTED SERVICES	105,132	125,060	88,745	186,265
CONSUMABLE SUPPLIES	20,582	60,050	40,394	81,050
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	376,740	460,865	370,983	566,673
TOTAL: COMMUNICATIONS NET	376,740	460,865	370,983	566,673

Fire and Emergency Management Services

2019 Net Operating Budget	\$1,570,218
2018 Net Operating Budget	\$1,739,899
Budget Change	-169,681
% Change	-9.75%
Full-Time Staff	3
Part-Time Staff	1
Casual Staff	62 paid-on-call firefighters

2018 Key Accomplishments

- Became accredited under the Safety Codes Council of Alberta to conduct Safety Codes Inspections (fire discipline).
- Replaced Owl River pumper truck, Owl River tanker truck, and the Lac La Biche rescue unit.
- Began planning for an emergency services centre in Lac La Biche.
- Joined the provincial Structural Protection Unit team.
- Collaborated with neighbouring regions to deliver National Fire Protection Association-certified training to firefighters.

Major Budget Changes

- A clerk position was moved from Fire Services' budget to Enforcement Services' budget in 2019, resulting in a reduction.
- Overall training expenses went down slightly.
- The disaster response budget was reduced in 2019 to more accurately reflect actual spending.

2019 Approved Initiatives and Positions

- Consultation review of Fire Services.

Purpose

Fire Services responds to emergency incidents like structure fires, wildland fires, motor vehicle collisions, and medical assists. They also conduct safety codes inspections, help neighbouring municipalities, teach property owners Fire Smart principles to prevent wildland fires from damaging rural properties, and educate the public on fire prevention and safety.

Emergency Management establishes a framework for Lac La Biche County's coordinated and effective emergency response to safeguard the health, welfare, and property of citizens, and to protect the environment and economies of areas affected by emergencies. This branch also organizes emergency management training for Council, County staff, Fire Services, and the public.

Fire Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOOD & SERVICES	-171,716	-125,000	-111,656	-125,000
OTHER REVENUES	-17,608	0	-3,649	-1,500
GOVERNMENT TRANSFER	-508,137	-48,800	-43,509	-20,800
TOTAL REVENUES	-697,460	-173,800	-158,814	-147,300
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	667,233	794,267	500,673	664,300
CONTRACTED SERVICES	243,524	480,554	198,921	422,307
CONSUMABLE SUPPLIES	335,761	410,290	287,548	398,223
GRANT TRANSFERS	179,933	196,358	0	196,358
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	1,426,452	1,881,469	987,142	1,681,188
TOTAL: FIRE SERVICES NET	728,991	1,707,669	828,328	1,533,888

Emergency Management - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	3,430	0	0	0
TOTAL REVENUES	3,430	0	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	1,843	13,500	0	13,500
CONTRACTED SERVICES	287	8,880	0	8,880
CONSUMABLE SUPPLIES	6,742	9,850	5,841	13,950
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	8,872	32,230	5,841	36,330
TOTAL: EMERGENCY MANAGEMENT NET	12,302	32,230	5,841	36,330

Enforcement Services

2019 Net Operating Budget	\$1,704,828
2018 Net Operating Budget	\$1,010,950
Budget Change	\$693,878
% Change	68.64%
Full-Time Staff	9
Part-Time	1

2018 Key Accomplishments

- Trained, hired, and appointed a Level 1 Peace Officer as a School Resource Officer.
- Entered into a new agreement with the Lac La Biche Regional Humane Society to lodge dogs.
- Began planning for an emergency services centre in the hamlet of Lac La Biche.
- Purchased and implemented a new provincial radio system (AFRRCS).
- Purchased a new patrol vehicle and quad.

Major Budget Changes

- Salaries and wages account for two-thirds of this year's increase.
- Some Peace Officer positions that were approved partway through 2018 raised the 2019 budget. Due to the new positions, staff support costs (benefits, overtime, vehicle maintenance, and committee attendance) went up.
- The Community Enhanced Policing Contract with the RCMP was budgeted for half of 2018. Accounting for it throughout all of 2019 increases the budget.

2019 Approved Initiatives and Positions

- AFRACS mobile radios (for improved communications).
- Community Street Ambassadors (2 summer staff).
- Full-time Support Clerk (repurposed from part-time to full-time).
- 1 Level I Peace Officer.

Purpose

The Enforcement Services department, also known as the Community Peace Officers, provide public education, respond to public complaints, and enforce bylaws, especially violations of the County's Community Standards Bylaw. Level 1 Peace Officers are also able to enforce traffic laws.

Officers conduct regular patrols of both the County's rural and urban areas, including the downtown areas of the hamlets of Lac La Biche and Plamondon.

Enforcement Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-35,006	-128,947	-39,519	-91,200
OTHER REVENUES	1,627	0	-270	0
GOVERNMENT TRASFERS	-14,980	0	0	0
TOTAL REVENUES	-48,359	-128,947	-39,790	-91,200
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	507,892	681,020	614,663	1,157,558
CONTRACTED SERVICES	101,317	341,147	99,571	473,173
CONSUMABLE SUPPLIES	50,931	117,730	124,968	165,297
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	660,140	1,139,897	839,202	1,796,028
TOTAL: ENFORCEMENT SERVICES NET	611,781	1,010,950	799,413	1,704,828

Project Coordination Team

2019 Net Operating Budget	\$817,245
2018 Net Operating Budget	\$693,080
Budget Change	\$124,165
% Change	17.91%
Full-Time Staff	5
Part-Time Staff	1

2018 Key Accomplishments

Completed the following major projects:

- Completed 8 major construction projects.
- Oversaw engineering of several projects.

Major Budget Changes

- Contracted engineering services made up the bulk of the budget increase.

Purpose

The Project Coordination Team manages the construction of all capital projects from concept to completion. The department oversees engineering, design, regulatory approvals, tenders, contracts, construction, resident concerns, site inspections, and commissioning.

The team monitors projects to ensure that they stay within budget and on schedule.

Project Coordination Team - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	0	0	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	630,563	661,435	617,775	696,315
CONTRACTED SERVICES	26,240	27,845	67,558	111,930
CONSUMABLE SUPPLIES	2,064	3,800	7,087	9,000
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	658,867	693,080	692,419	817,245
TOTAL: PROJECT COORDINATION NET	658,867	693,080	692,419	817,245

Equipment Services

2019 Net Operating Budget	\$5,826,137
2018 Net Operating Budget	\$5,594,027
Budget Change	\$232,110
% Change	4.15%
Full-Time Staff	10
Seasonal Staff	2

2018 Key Accomplishments

- Made a variety of major equipment and vehicle purchases, including a fire rescue truck, a fire tanker, two graders, 4 flat decks, a rubber tire backhoe, a large excavator, an asphalt hot box, a wheel loader, and more.

Major Budget Changes

- Fuel, grader blades, and other maintenance costs associated with the County's vehicle fleet resulted in a major increase.
- Though the department is hiring a new Equipment Maintenance Person, recent changes to the department's structure means that the net increase to salaries and wages was negligible.

2019 Approved Initiatives and Positions

- Equipment Maintenance Person position.
- Purchasing a parts washer.
- Purchasing a pipe bender and metal brake.

Purpose

The Equipment Services department has overall responsibility for managing the County's fleet of vehicles, construction, and maintenance equipment. This includes:

- Maintaining and repairing vehicles and equipment;
- Maintaining inventories of parts, blades, tires, fuel, etc.;
- Developing vehicle and equipment replacement schedules;
- Procuring parts, vehicles, and equipment; and
- Reassigning and disposing of vehicles and equipment.

Equipment Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	-26,958	0	-42,369	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-26,958	0	-42,369	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	945,399	1,121,078	915,838	1,149,367
CONTRACTED SERVICES	267,805	327,750	302,030	366,100
CONSUMABLE SUPPLIES	1,349,748	1,194,949	1,282,230	1,396,800
GRANT TRANSFERS	1,273,345	1,475,125	0	1,456,935
DEBENTURE & INTEREST	1,273,345	1,475,125	0	1,456,935
TOTAL EXPENSES	5,109,642	5,594,027	2,500,098	5,826,137
TOTAL: EQUIPMENT SERVICES NET	5,082,684	5,594,027	2,457,729	5,826,137

Transportation Services & Airport Operations

2019 Net Operating Budget	\$8,533,116
2018 Net Operating Budget	\$7,226,657
Budget Change	\$1,306,459
% Change	18.08%
Full-Time Staff	25
Seasonal Staff	18

2018 Key Accomplishments

- Completed 248 dust suppression applications by rural residences, along with intersection and designated haul route treatments.
- Conducted a resurfacing program with 80,000 tonnes of gravel placed along 320 km of roads. Rejuvenated 10.4 km of oiled surfaces.
- Completed the fourth year of the sidewalk replacement program (with 1.8 km of new sidewalk installed) and hamlet resurfacing program (with 4,800 tonnes of asphalt placed).
- Installed 24 culverts, built 16 approaches, and subgrade stabilized 6.8 km of gravel roadway with 14,000 tonnes of recycled concrete.

Major Budget Changes

- The bulk of the budget change is due to a reduction in revenues from the Municipal Sustainability Initiative Funding being allocated to future capital projects. This increases Transportation & Airport Services' net operating budget.
- Other increases are due to the new grader shop in the Craigend area, along with general increases to materials and services for the department.

2019 Approved Initiatives and Positions

- Pavement repairs in the County Centre yard.

Purpose

Transportation Services repairs and maintains an extensive system of rural roads, bridges, urban streets, and sidewalks. The County is responsible for approximately 121 km of paved roads, 112 km of oiled surfaces, and 938 km of graveled surfaces. In addition, the County provides dust control to increase driver safety on local roads.

The County also owns, operates, and maintains the Lac La Biche Airport located two kilometres west of the hamlet of Lac La Biche.

Transportation Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-195	-20,250	-23,857	-20,250
OTHER REVENUES	-105,071	-65,000	-272,666	-65,000
GOVERNMENT TRANSFERS	-570,623	-570,623	-570,623	0
TOTAL REVENUES	-675,890	-655,873	-867,147	-85,250
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	3,140,643	3,341,768	3,005,205	3,353,387
CONTRACTED SERVICES	1,619,538	1,876,606	2,546,071	2,059,174
CONSUMABLE SUPPLIES	2,790,727	2,539,079	2,458,402	3,085,367
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	68,969	69,353	50,250	69,353
TOTAL EXPENSES	7,619,877	7,826,806	8,059,928	8,567,281
TOTAL: TRANSPORTATION SERVICES NET	6,943,988	7,170,933	7,192,781	8,482,031

Airport Operations - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
SALE OF GOODS & SERVICES	-69,653	-70,000	-65,928	-70,000
OTHER REVENUES	-13,435	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-83,088	-70,000	-65,928	-70,000
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	35,188	39,359	36,048	40,670
CONTRACTED SERVICES	24,314	59,365	23,636	59,015
CONSUMABLE SUPPLIES	24,885	27,000	9,111	21,400
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	84,387	125,724	68,794	121,085
TOTAL: AIRPORT OPERATIONS NET	1,299	55,724	2,866	51,085

Utilities (Water, Sewer & Natural Gas Services)

2019 Net Operating Budget	\$2,679,665
2018 Net Operating Budget	\$2,674,791
Budget Change	4,874
% Change	0.18%
Full-Time Staff	12
Part-Time/Seasonal Staff	3

2018 Key Accomplishments

- Replaced a distribution pump at the Summit Heights Reservoir. Installed 2" barrel fill at Plamondon Truckfill Station.
- Insulated aeration lines and sidewalls of process tank at waste water treatment (BNR) plant.
- Installed a three-stage natural gas heater/boiler and replacement of two blowers at the BNR plant.
- Replaced old steel natural gas pipeline with PVC, and rerouted for curb appeal.
- Commissioned phase two upgrades at BNR plant.
- Commissioned new generators at raw water pump house and water treatment plant.

Major Budget Changes

- In 2018, Utilities paid off a debenture for a water and sewer project, resulting in a budget reduction. Most of this reduction was offset by the new Utilities Operator position.

2019 Approved Initiatives and Positions

- Utilities Operator.
- Surveillance cameras for water treatment plant and Plamondon truckfill station.

Purpose

Utilities staff oversee water, sewer, and natural gas services provided by the County. The department looks after the following:

- 99 km of water line;
- 136 km of sewer line;
- 110 km of natural gas transmission line;
- Six gas regulation stations;
- Five pumping stations;
- Six sanitary lift stations;
- Three truck/barrel fill stations; and
- The water treatment plant.

The department maintains and repairs lines, and performs other duties like water quality monitoring, changing meters, providing technical and field support for capital projects, and more.

Water - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-814,141	-912,212	-733,782	-861,842
OTHER REVENUES	-131	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-814,272	-912,212	-733,782	-861,842
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	484,946	530,673	345,007	650,424
CONTRACTED SERVICES	380,054	610,297	322,078	655,734
CONSUMABLE SUPPLIES	623,856	674,925	615,559	676,925
GRANT TRANSFERS	9,723	15,000	11,470	15,000
DEBENTURE & INTEREST	301,858	303,054	83,289	120,295
TOTAL EXPENSES	1,800,436	2,133,949	1,377,403	2,118,378
TOTAL: UTILITIES - WATER NET	986,164	1,221,737	643,621	1,256,536

Sewer - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
SALARIES, WAGES & BENEFITS	-746,563	-905,772	-573,369	-759,092
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-746,563	-905,772	-573,369	-759,092
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	426,303	511,006	344,788	492,183
CONTRACTED SERVICES	1,369,674	1,569,562	1,335,258	1,448,305
CONSUMABLE SUPPLIES	326,671	393,065	243,584	393,065
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	133,096	134,041	97,064	134,070
TOTAL EXPENSES	2,255,744	2,607,674	2,020,694	2,467,623
TOTAL: UTILITIES - SEWER NET	1,509,182	1,701,902	1,447,325	1,708,531

Natural Gas - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-2,327,863	-2,264,000	-1,622,453	-2,270,000
OTHER REVENUES	-29,204	0	-30,356	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-2,357,068	-2,264,000	-1,652,809	-2,270,000
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	354,281	370,651	327,093	375,184
CONTRACTED SERVICES	153,881	323,801	77,427	318,214
CONSUMABLE SUPPLIES	1,365,413	1,320,700	1,272,860	1,291,200
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	1,873,574	2,015,152	1,677,379	1,984,598
TOTAL: UTILITIES - NATURAL GAS NET	-483,493	-248,848	24,571	-285,402

Environmental Services

Agriculture Services, Waste & Recycling Management

2019 Net Operating Budget	\$2,729,557
2018 Net Operating Budget	\$2,387,980
Budget Change	\$341,577
% Change	14.30%
Full-Time Staff	12
Part-Time/Casual Staff	14

2018 Key Accomplishments

- Began scale installation project at the Beaver Lake Landfill. In the process of completing landfill closures at Elinor Lake and Owl River. Extended the recycling program at landfills and transfer stations.
- Purchased a new excavator at the Beaver Lake Landfill.
- Updated the Waste Reduction Strategy and Watershed Management Plan.
- Awarded a new contract for the curbside pickup program.

Major Budget Changes

- Small budget increases are due to operational changes in recycling and disposal, along with an additional Weed Inspector position added at the end of the 2018.
- The rest of the increases come from the proposed initiatives listed below.

2019 Approved Initiatives and Positions

- Styrofoam recycling pilot program.
- Landfill fence repairs.
- Concrete/cement crushing program.

Purpose

The Environmental Services department provides three types of services: waste and recycling management, environmental services, and agricultural services. They operate two landfills and four transfer stations, and handle the curbside pickup program. Staff also educate the public on environmental stewardship and monitor the quality of local water bodies.

The department provides agricultural services with the support of the provincial Agricultural Service Board (ASB) grant program. Mowing, weed inspections, equipment rentals, chemical and tree sales, the Wolf Incentive Program, the Rural Beautification Award, and conducting ASB meetings (among other initiatives) are all offered to support local producers.

Agriculture Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-12,451	-14,265	-10,914	-14,265
OTHER REVENUES	0	0	-1,580	0
GOVERNMENT TRANSFERS	-160,452	-160,452	-160,452	-160,452
TOTAL REVENUES	-172,903	-174,717	-172,946	-174,717
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	308,814	396,843	350,019	490,286
CONTRACTED SERVICES	34,885	71,170	33,442	79,502
CONSUMABLE SUPPLIES	51,741	86,069	70,994	92,312
GRANT TRANSFERS	89,218	112,800	99,849	110,300
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	484,658	666,882	554,304	772,400
TOTAL: AGRICULTURE SERVICES NET	311,755	492,165	381,359	597,683

Environmental Services - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALES OF GOODS & SERVICES	-3,116	-4,500	-2,449	-4,500
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-3,116	-4,500	-2,449	-4,500
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	153,943	210,996	204,537	225,741
CONTRACTED SERVICES	28,129	85,430	49,400	78,270
CONSUMABLE SUPPLIES	25,393	35,100	25,981	25,350
GRANT TRANSFERS	3,000	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	210,465	331,526	279,918	329,361
TOTAL: ENVIRONMENTAL SERVICES NET	207,349	327,026	277,469	324,861

Waste & Recycling Management - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-757,427	-733,641	-612,884	-715,244
OTHER REVENUES	-10,589	0	-100	0
GOVERNMENT TRANSFERS	0	-781,172	0	0
TOTAL REVENUES	-768,016	-1,514,813	-612,984	-715,244
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	928,340	1,054,229	960,235	1,066,970
CONTRACTED SERVICES	947,600	1,847,431	1,242,253	1,291,168
CONSUMABLE SUPPLIES	68,522	181,942	116,487	164,119
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	281	0	2,289	0
TOTAL EXPENSES	1,944,744	3,083,602	2,321,264	2,522,257
TOTAL:WASTE & RECYCLING MANAGEMENT NET	1,176,728	1,568,789	1,708,280	1,807,013

Planning & Development and Geographic Information System

2019 Net Operating Budget	\$1,567,155
2018 Net Operating Budget	\$1,464,029
Budget Change	\$103,126
% Change	7.04%
Full-Time Staff	10

2018 Key Accomplishments

- Developed an Encroachment Agreement policy and procedure.
- Prepared the new Environmental Reserve Bylaw.
- Made Land Use Bylaw amendments to regulate the sale of cannabis in the County.
- Completed aerial orthophotography.

Major Budget Changes

- The 2019 increase is due to the new manager position and initiatives listed below.

2019 Approved Initiatives and Positions

- Manager of Planning & Development position.
- Municipal Development Plan update.
- Intermunicipal Development Plans with adjacent municipalities.
- Environmental Reserve and Municipal Reserve subdivision signage program.

Purpose

The Planning & Development department regulates the built and natural environment by creating and referring to documents like the Municipal Development Plan, the Land Use Bylaw, area structure plans, and County policies. Provincial and federal legislation like the Municipal Government Act and the Safety Codes Act also guide the department's decisions.

Planning & Development manages the County's Geographic Information System (GIS), which provides specialized mapping data for staff, Council, and developers.

Planning & Development - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-234,670	-238,474	-243,549	-225,250
OTHER REVENUES	-9,631	-6,100	-16,788	-12,000
GOVERNMENT TRANSFERS	-765	0	-795	-25,000
TOTAL REVENUES	-245,067	-244,574	-261,132	-262,250
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	566,085	740,819	499,859	908,679
CONTRACTED SERVICES	258,054	468,106	147,106	528,740
CONSUMABLE SUPPLIES	4,503	10,900	16,574	53,577
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	9,631	0	0	0
TOTAL EXPENSES	838,274	1,219,825	663,539	1,490,996
TOTAL: PLANNING & DEVELOPMENT NET	593,207	975,251	402,407	1,228,746

Geographical Information System - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-2,960	-3,000	-2,613	-5,000
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-2,960	-3,000	-2,613	-5,000
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	101,511	202,399	171,988	199,259
CONTRACTED SERVICES	130,917	252,179	125,116	135,150
CONSUMABLE SUPPLIES	2,467	37,200	12,608	9,000
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	234,895	491,778	309,712	343,409
TOTAL: GIS NET	231,935	488,778	307,100	338,409

Tourism & Economic Development

2019 Net Operating Budget	\$421,566
2018 Net Operating Budget	\$332,338
Budget Change	\$ 89,228
% Change	26.85%
Full-Time Staff	1

2018 Key Accomplishments

- Completed the Visitor Friendliness Assessment and started the Visitor Friendly Working Group.
- Began developing the Tourism Strategy, Product Development Report, and the Retail Gap Analysis.
- Created the 2019 Visitor Guide, and distributed the 2018 edition to visitor information centres throughout western Canada.

Major Budget Changes

- The 2019 increase is due to the initiatives below.

2019 Approved Initiatives and Positions

- Economic Development Strategy update.
- Trade show display & supplies.
- Photo & Fun Map refresh.

Purpose

Tourism & Economic Development promotes growth with initiatives designed to support key industries, the expansion of existing businesses, and the attraction of new businesses. The department develops County policies that promote an investor and visitor-friendly climate.

The overall goal is increased economic activity, with a strong focus on tourism development—keeping with best practices established by the Economic Developers of Alberta and other professional associations.

Tourism & Economic Development - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	-1,845	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	-3,650	-70,885	-53,549
TOTAL REVENUES	0	-3,650	-72,730	-53,549
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	0	89,798	76,731	98,134
CONTRACTED SERVICES	204,587	244,668	164,858	346,831
CONSUMABLE SUPPLIES	0	1,522	2,664	30,150
GRANT TRANSFERS	2,800	0	0	0
DEBENTURE PAYMENTS	0	0	0	0
TOTAL EXPENSES	207,387	335,988	244,253	475,115
TOTAL: TOURISM & ECON DEVELOPMENT NET	207,387	332,338	171,523	421,566

Family & Community Support Services (FCSS)

2019 Net Operating Budget	\$ 1,163,778
2018 Net Operating Budget	\$1,067,322
Budget Change	\$ 96,456
% Change	9.04%
Full-Time Staff	7
Part-Time/Casual Staff	18

2018 Key Accomplishments

- Launched a new volunteer recruitment program. Created new programs for seniors (like SMILE and Snow Angels) to provide more opportunities to connect and increase their emotional health.
- Began working on a homelessness count. Gathered data to come up with solutions to homelessness in the County.
- After rebranding paratransit services to the Community Access System, launched a new community bus for residents with limited income or transportation options.

Major Budget Changes

- FCSS expanded the Community Access Bus service, resulting in a large budget increase. The Seasonal Youth Supervisor (listed below) also accounts for some of the increase.

2019 Approved Initiatives and Positions

- Seasonal Youth Supervisor position.

Purpose

The FCSS department includes four distinct programs:

- Family and Community Support Services (shared funding with the Government of Alberta), with programs that help residents adopt healthy lifestyles and prevent or deal with crisis situations.
- Parent Link (shared funding with the Government of Alberta), offering free parenting and play programs to meet families' unique needs.
- The Community Access System (County-funded), which provides door-to-door paratransit service with rides to medical appointments, professional services, shopping, and social events for seniors and persons with disabilities. Community Access also offers a community bus with a fixed route, designed to give residents with limited income or transportation access to professional services, shopping, and social events.
- Child Minding (County-funded), including high-quality care and programming for children aged six months to 12 years while parents enjoy activities at the Bold Center.

FCSS - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-43,788	-81,814	-36,915	-36,600
OTHER REVENUES	-134,454	-118,882	-98,136	-118,883
GOVERNMENT TRANSFERS	-407,356	-376,197	-384,122	-376,197
TOTAL REVENUES	-585,598	-576,893	-519,173	-531,680
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	731,118	884,209	681,109	1,150,336
CONTRACTED SERVICES	140,338	295,068	96,956	287,608
CONSUMABLE SUPPLIES	86,367	135,854	103,948	137,514
GRANT TRANSFERS	225,262	329,084	303,415	120,000
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	1,183,085	1,644,215	1,185,429	1,695,458
TOTAL: FCSS NET	597,487	1,067,322	666,256	1,163,778

Community Grants

2019 Net Operating Budget	\$2,593,627
2018 Net Operating Budget	\$3,804,055
Budget Change	-\$1,210,428
% Change	-31.82%
Full-Time Staff	1

2018 Key Accomplishments

- Provided insurance coverage to community groups.
- Funded events like Pow Wow, the Festival of Speed, the Lakeland Archery 2019 World Championships, and 25+ other, smaller events.
- Allocated funding for the Rich Lake Community Hall construction project.
- Provided operational funding for the Lakeland Interpretive Society.
- Distributed grant funding under the Community Cemetery Improvement Program.
- Granted funds to the Lac La Biche Regional Health Foundation for diagnostic imaging equipment.

Major Budget Changes

- In 2018, Council funded the Lac La Biche Regional Health Foundation's CT scanner project. The County budgeted significantly less for the CT Scanner project in 2019.

2019 Approved Initiatives and Positions

- Capital Projects Assistance Grant funding pool.
- Recreation/Cultural Operating Grant funding pool.
- Community Development Grant funding pool.

Purpose

Lac La Biche County provides grants to community organizations for a variety of activities, including operating costs, programming, capital projects, and events. This funding is accessed through grant applications that groups submit to the County.

This budget also includes funding offered through agreements or other Council decisions.

Community Grants - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	-127,118	-127,118	-120,536	-132,304
TOTAL REVENUES	-127,118	-127,118	-120,536	-132,304
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	70,102	0	0	0
CONTRACTED SERVICES	1,159	0	290	1,000
CONSUMABLE SUPPLIES	0	0	0	0
GRANT TRANSFERS	1,475,787	3,931,173	2,663,601	2,724,931
DEBENTURE PAYMENTS	0	0	0	0
TOTAL EXPENSES	1,547,048	3,931,173	2,663,892	2,725,931
TOTAL: COMMUNITY GROUP SUPPORT NET	1,419,930	3,804,055	2,543,356	2,593,627

Recreation and Aquatic Services

2019 Net Operating Budget	\$2,853,897
2018 Net Operating Budget	\$2,782,974
Budget Change	\$ 70,923
% Change	2.55%
Full-Time Staff	15
Part-Time/Casual Staff	38

2018 Key Accomplishments

- Offered 44 different classes, workshops and leagues throughout the year. There were 957 registered participants and 223 drop-ins.
- Introduced Park & Play Fun Van (with mobile recreation programming) and revamped the Summer Sunzone on the Road to provide free programming throughout the County.
- Installed the Lac La Biche Sports Hall of Fame at the Bold Center with the first round of inductees.
- Completed September 2018 maintenance, including deck recoating, light replacements, and installing new change room doors.
- Registered 562 program participants and 11,397 drop-ins from January 1, 2018 to August 31, 2018.
- Purchased a Wibit Aquatrack and regularly scheduled special swims with the new equipment.

Major Budget Changes

- Salaries and wages increased slightly, and the rest of the budget change is accounted for with the listed initiatives.

2019 Approved Initiatives and Positions

- Free track access for residents.
- Community events/programming equipment.

Purpose

The Recreation department develops, delivers, and financially manages recreation programs and community events in the County. They also oversee sponsorship and advertising agreements at the Bold Center, including the joint use agreement with Northern Lights Public Schools. The department is comprised of recreation programming, customer service, and administrative staff.

Aquatic Services administers Portage Pool, providing a variety of youth and adult programs, swimming lessons, lifesaving and first aid courses, and aquafit. Staff also offer a variety of public swimming opportunities that include open swims, lane swims, and more.

Recreation Administration - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
RECREATION ADMINISTRATION				
OPERATING REVENUES				
SALE OF GOODS & SERVICES	0	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	0	0	0	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	0	0	0	0
CONTRACTED SERVICES	6,220	152,200	18,984	214,300
CONSUMABLE SUPPLIES	7,106	9,900	7,808	12,401
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	13,326	162,100	26,793	226,701
TOTAL: RECREATION ADMINISTRATION NET	13,326	162,100	26,793	226,701

Recreation Programs - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-719,573	-517,575	-571,768	-481,600
OTHER REVENUES	-8,504	0	-5,410	0
GOVERNMENT TRANSFERS	-1,457	-2,000	0	-2,000
TOTAL REVENUES	-729,534	-519,575	-577,177	-483,600
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	1,524,798	1,964,671	1,473,193	2,037,657
CONTRACTED SERVICES	364,036	359,521	308,169	303,620
CONSUMABLE SUPPLIES	135,970	145,075	105,941	96,700
GRANT TRANSFERS	1,429	9,000	208	9,000
DEBENTURE & INTEREST	1,029	0	47	0
TOTAL EXPENSES	2,027,260	2,478,267	1,887,558	2,446,977
TOTAL: RECREATION PROGRAMS NET	1,297,727	1,958,692	1,310,381	1,963,377

Recreation Libraries & Culture - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-8,385	0	0	0
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	-126,145	0	-3,976	0
TOTAL REVENUES	-134,530	0	-3,976	0
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	426,362	0	0	0
CONTRACTED SERVICES	109,017	52,963	14,811	39,115
CONSUMABLE SUPPLIES	128,610	2,370	5,375	8,840
GRANT TRANSFERS	61,955	606,849	585,871	615,864
DEBENTURE & PAYMENTS	708	0	0	0
TOTAL EXPENSES	726,653	662,182	606,057	663,819
TOTAL: LIBRARIES & CULTURE NET	592,123	662,182	602,081	663,819

Parks & Facilities

2019 Net Operating Budget	\$11,540,584
2018 Net Operating Budget	\$8,442,496
Budget Change	\$3,098,088
% Change	36.70%
Full-Time Staff	37
Part-Time/Seasonal Staff	18

2018 Key Accomplishments

- Completed the Rotary Club Gazebo in McArthur Park.
- Built a new roof at the Plamondon Arena and completed other upgrades.
- Renovated Jubilee Hall for the museum move.
- Developed the food courts and replaced the LED sign at the Bold Center.
- Upgraded the Aurora Ball Diamonds. Developed new parking spaces at the North Shore and Sunset Bay boat launches
- Installed the large floating dock in the hamlet of Lac La Biche and built sidewalk access to it.

Major Budget Changes

- The bulk of the budget change is due to a reduction in revenues from Municipal Sustainability Initiative funding being allocated to future capital projects. This increases the net operating budget for this department.

2019 Approved Initiatives and Positions

- Maintenance Mechanical Service Technician position.
- Two full-time Custodian positions.
- Parks Operator I position.
- County Centre Trailer roof upgrade.
- Golf Course club house upgrades.
- Various upgrades to the Plamondon Arena.

Purpose

Parks & Facilities staff provide safe buildings and outdoor spaces. Parks maintains 135 acres of turf, 30 km of walking trails, 12 boat launches, 7 outdoor skating rinks, all parks and playgrounds, and sports fields. Staff also clean litter on the main streets of Lac La Biche and Plamondon.

Facilities cleans 13 buildings, and helps operate Portage Pool, the Plamondon Arena, and Bold Center. They also maintain 55 County-owned facilities, book events at McArthur Place and the Bold Center, and help with event setup and teardown.

Common Facilities - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-26,231	-33,168	-26,407	-33,168
OTHER REVENUES	-528	-32	-97	-32
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-26,758	-33,200	-26,504	-33,200
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	853,194	896,813	800,503	935,996
CONTRACTED SERVICES	264,729	223,748	162,941	181,948
CONSUMABLE SUPPLIES	273,694	235,198	199,739	239,682
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	1,391,617	1,355,759	1,163,184	1,357,626
TOTAL: COMMON FACILITIES NET	1,364,858	1,322,559	1,136,680	1,324,426

Cemeteries - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-9,710	-10,350	-7,815	-10,350
OTHER REVENUES	0	0	0	0
GOVERNMENT TRANSFERS	0	0	0	0
TOTAL REVENUES	-9,710	-10,350	-7,815	-10,350
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	0	0	0	0
CONTRACTED SERVICES	1,138	8,950	3,282	58,950
CONSUMABLE SUPPLIES	1,699	1,800	1,423	1,800
GRANT TRANSFERS	0	50,000	28,720	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	2,837	60,750	33,425	60,750
TOTAL: CEMETERIES NET	-6,873	50,400	25,610	50,400

Recreation Facilities - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-729,791	-782,014	-687,126	-697,014
OTHER REVENUES	-38,972	-11,042	-17,581	-26,042
GOVERNMENT TRANSFERS	-2,837,491	-2,823,727	-2,823,727	0
TOTAL REVENUES	-3,606,254	-3,616,783	-3,528,434	-723,056
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	1,615,200	1,760,439	1,663,502	2,042,516
CONTRACTED SERVICES	554,490	523,471	524,449	533,721
CONSUMABLE SUPPLIES	1,032,746	935,562	940,082	926,562
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	5,985,223	5,972,658	3,021,547	5,960,658
TOTAL EXPENSES	9,187,660	9,192,130	6,149,581	9,463,457
TOTAL: RECREATION FACILITIES NET	5,581,406	5,575,347	2,621,147	8,740,401

Parks & Open Spaces - 2019 Operating Budget

	2017 ACTUAL	2018 BUDGET	2018 YTD ACTUAL	2019 BUDGET
OPERATING REVENUES				
SALE OF GOODS & SERVICES	-27,951	-26,369	-23,695	-26,369
OTHER REVENUES	-15,098	-15,000	0	-15,000
GOVERNMENT TRANSFERS	-2,700	0	-2,755	0
TOTAL REVENUES	-45,749	-41,369	-26,450	-41,369
OPERATING EXPENSES				
SALARIES, WAGES & BENEFITS	816,674	916,330	741,600	971,778
CONTRACTED SERVICES	293,548	417,111	311,520	313,711
CONSUMABLE SUPPLIES	214,545	202,118	196,582	181,237
GRANT TRANSFERS	0	0	0	0
DEBENTURE & INTEREST	0	0	0	0
TOTAL EXPENSES	1,324,767	1,535,559	1,249,702	1,466,726
TOTAL: PARKS & OPEN SPACES NET	1,279,018	1,494,190	1,223,252	1,425,357

Capital Budget

FOR THE YEAR ENDING DECEMBER 31, 2019

	B	C	D	E	F	G	H
9	LAC LA BICHE COUNTY						
10	2019 CAPITAL BUDGET						
11	FOR THE YEAR ENDED DECEMBER 31, 2019						
12							
13		2019	FUNDING SOURCES				
14		PROJECT COST	GENERAL REVENUE	RESERVES	GRANTS	OTHER	FUTURE YEARS
15							
16	GENERAL MUNICIPAL						
17							
18	Commercial Shredder	20,000	20,000				-
19		-					-
20		20,000	20,000	-	-	-	-
21							
22	TRANSPORTATION						
23							
24	Sidewalk Replacement Program	1,400,000		1,400,000			-
25	Hamlet Road Resurfacing Program	900,000		900,000			-
26	Bridge Structure Replacement Program	250,000	250,000				1,250,000
27	Subdivision Road Network Upgrading Program	1,000,000	1,000,000				5,000,000
28	100th Avenue Engineering and Paving	50,000	50,000				950,000
29	Holowachuk Estates Access Road and 3.0 m wide Walking Trail	1,458,000	1,458,000				-
30	Rge Rd 162 Plamondon Caslan Connector (North) (From Hwy 55 to Twp Rd 670)	7,697,000	7,171,326		525,674		-
31		-					-
32		12,755,000	9,929,326	2,300,000	525,674	-	7,200,000
33							
34	AIRPORT OPERATIONS						
35							
36	Airport Lighting (LED lead - in)	165,000	41,250		123,750		-
37	New Gate at Airport	30,000	30,000				-
38		-					-
39		195,000	71,250	-	123,750	-	-
40							

Capital Budget

FOR THE YEAR ENDING DECEMBER 31, 2019

	B	C	D	E	F	G	H
9	LAC LA BICHE COUNTY						
10	2019 CAPITAL BUDGET						
11	FOR THE YEAR ENDED DECEMBER 31, 2019						
12							
13		2019	FUNDING SOURCES				
14		PROJECT COST	GENERAL REVENUE	RESERVES	GRANTS	OTHER	FUTURE YEARS
15							
41	UTILITIES - WATER & SEWER						
42							
43	Water Distribution and Storm Sewer 95 St From 91 Ave To 83 Ave	1,730,000	1,730,000				2,847,643
44	Lakeview Crescent Water & Sewer	1,665,000	406,000	1,259,000			-
45	104 Street Water & Sewer Rehabilitation	1,370,000	148,000	1,222,000			-
46	Mission Subdivision Water and Sewer Servicing Phase 2 and 3	1,800,000	662,600			1,137,400	-
47	Sentinel Park Water and Sewer - Engineering	200,000	200,000				-
48	Power Threader / Cutter	12,000	12,000				-
49	Heavy Duty Shelving	10,000	10,000				-
50	Automated Meters	25,000	25,000				-
51	Regulator Stations Maintenance Turn Around	68,000	68,000				102,000
52	Capital Renewal – Wastewater Treatment (BNR) Plant	245,050	218,050	27,000			359,408
53		-					-
54		7,125,050	3,479,650	2,508,000	-	1,137,400	3,309,051
55							
56	UTILITIES - NATURAL GAS						
57							
58	Installation of 4" natural gas pipeline interconnect	132,000	66,000			66,000	-
59	Installation of County Owned meter at RMO 12-03	25,000	25,000				-
60		-					-
61		157,000	91,000	-	-	66,000	-
62							

Capital Budget

FOR THE YEAR ENDING DECEMBER 31, 2019

	B	C	D	E	F	G	H
9	LAC LA BICHE COUNTY						
10	2019 CAPITAL BUDGET						
11	FOR THE YEAR ENDED DECEMBER 31, 2019						
12							
13		2019	FUNDING SOURCES				
14		PROJECT COST	GENERAL REVENUE	RESERVES	GRANTS	OTHER	FUTURE YEARS
15							
63	COMMON SERVICES - EQUIPMENT						
64							
65	REPLACEMENT VEHICLES AND EQUIPMENT	-					-
66		-					-
67	Two Mowers - Replacing units 320 & 325	70,000	25,000	36,000		9,000	-
68	Small tractor with cab and attachments - Replacing units 304 & 316	52,000	28,000	70,000		10,000	-
69	Three 1/2 Ton 4X4 crew cabs - Replacing unit 457, 460 & 463	120,000		104,000		16,000	-
70	Two Medium Plow Trucks - Replacing units 432 & 520	180,000	24,000	136,000		20,000	-
71	Toolcat - Replacing unit 647	90,000	5,000	70,000		15,000	-
72	Snow Blower - Replacing unit 649	185,000		160,000		25,000	-
73	Street Sweeper - Replacing unit 650	270,000		233,000		37,000	-
74	All Wheel Drive Grader - Replacing unit 726	500,000	30,400	281,600		188,000	-
75	Utility Task Vehicle (UTV) - Replacing unit 812	25,000	2,000	23,000			-
76	Paint Line Striper - Replacing unit 821	13,000	12,500			500	-
77		-					-
78	GROWTH/NEW	-					-
79	Steamer with enclosed trailer	28,000	28,000				-
80	Floor Burnisher/Polisher	9,000	9,000				-
81	Natural Gas Pipe Spool Trailer	14,000	14,000				-
82	Six Fleet Trucks	230,000	230,000				-
83	Shop Pressure Washer	12,000	12,000				-
84	Drop Axle Equipment Trailer	18,000	18,000				-
85	Two End Dump Gravel Trailers	140,000	140,000				-
86	Fertilizer Spreader	46,000	46,000				-
87	Trailer Sprayer	13,000	13,000				-
88		-					-
89		2,015,000	580,900	1,113,600	-	320,500	-
90							

Capital Budget

FOR THE YEAR ENDING DECEMBER 31, 2019

	B	C	D	E	F	G	H
9	LAC LA BICHE COUNTY						
10	2019 CAPITAL BUDGET						
11	FOR THE YEAR ENDED DECEMBER 31, 2019						
12							
13		2019	FUNDING SOURCES				
14		PROJECT COST	GENERAL REVENUE	RESERVES	GRANTS	OTHER	FUTURE YEARS
15							
91	FIRE SERVICES						
92							
93	Protective Services Facility	1,700,000		1,700,000			3,300,000
94		-					-
95		1,700,000	-	1,700,000	-	-	3,300,000
96							
97	ENFORCEMENT SERVICES						
98							
99	Community Peace Officer - Level 1 Truck	78,000	78,000				-
100	Municipal Bylaw Officer - Patrol Vehicle	45,000	45,000				53,000
101		-					-
102		123,000	123,000	-	-	-	53,000
103							
104	ENVIRONMENTAL SERVICES						
105							
106	Equipment Storage for Landfills	80,000	80,000				-
107	Load Inspection Cameras - Beaver Lake and Plamondon Landfills	20,000		20,000			-
108	Fire Suppression Unit - Beaver Lake and Plamondon	30,000	30,000				-
109	Beaver Lake Landfill Transfer Site	240,000		240,000			-
110	Plamondon Landfill Scale	70,000	70,000				-
111		-					-
112		440,000	180,000	260,000	-	-	-
113							

Capital Budget

FOR THE YEAR ENDING DECEMBER 31, 2019

	B	C	D	E	F	G	H
9	LAC LA BICHE COUNTY						
10	2019 CAPITAL BUDGET						
11	FOR THE YEAR ENDED DECEMBER 31, 2019						
12							
13		2019	FUNDING SOURCES				
14		PROJECT COST	GENERAL REVENUE	RESERVES	GRANTS	OTHER	FUTURE YEARS
15							
114	COMMON AND RECREATION FACILITIES						
115							
116	County Centre office renovations	200,000	200,000				-
117	McArthur renovations/office moves	225,000	225,000				-
118	Bold Center Devon Hall lighting	60,000	60,000				-
119	Ball diamonds at Bold Center	2,500,000	2,000,000	500,000			-
120	Bold Center Heat Recovery	75,000	75,000				-
121	New Aquatic Center	250,000	250,000				16,000,000
122		-					-
123		3,310,000	2,810,000	500,000	-	-	16,000,000
124							
125	PARKS & OPEN SPACES						
126							
127	Dumasfield playground addition	60,000	60,000				-
128	Golden Sands playground	60,000	60,000				-
129	Lake View Park Upgrades	60,000	60,000				-
130	Concrete washrooms at county parks	30,000	30,000				150,000
131	Outdoor Rink Resurfacing	90,000	90,000				150,000
132	Walking trail resurfacing program - Parks	50,000	50,000				250,000
133	Picnic shelter at the floating dock landing including sidewalk	24,000	24,000				-
134	Golf Course Pump House/Irrigation Intake	710,000	710,000				-
135	White Sands Boat Launch Reclamation and New Launch at Motor Sports Property	275,000	275,000				-
136	Owl River boat launch and campground	10,000	10,000				250,000
137	Poplar Point boat launch	250,000	50,000	200,000			-
138	Subdivision entrance signs	50,000	50,000				100,000
139	Campsite at Bold Center	1,000,000		1,000,000			-
140		-					-
141		2,669,000	1,469,000	1,200,000	-	-	900,000
142							

Capital Budget

FOR THE YEAR ENDING DECEMBER 31, 2019

	B	C	D	E	F	G	H
9	LAC LA BICHE COUNTY						
10	2019 CAPITAL BUDGET						
11	FOR THE YEAR ENDED DECEMBER 31, 2019						
12							
13		2019	FUNDING SOURCES				
14		PROJECT COST	GENERAL REVENUE	RESERVES	GRANTS	OTHER	FUTURE YEARS
15							
143	INFORMATION TECHNOLOGY						
144							
145	Firewall Upgrade	140,000	140,000				-
146	Storage System Upgrade	194,000	194,000				-
147	Wireless Upgrade (inside buildings)	65,000	65,000				-
148	Bold Center Security Cameras	27,000	27,000				27,000
149	Radio System	430,000	430,000				-
150		-					-
151		856,000	856,000	-	-	-	27,000
152							
153	TOTAL CAPITAL REQUESTS	31,365,050	19,610,126	9,581,600	649,424	1,523,900	30,789,051

Capital Projects Map



2019 CAPITAL PROJECTS

ENGINEERING ONLY

1. New Aquatic Center
2. Sentinel Industrial Park—Water & Sewer
3. 100 Ave—Base & Pave

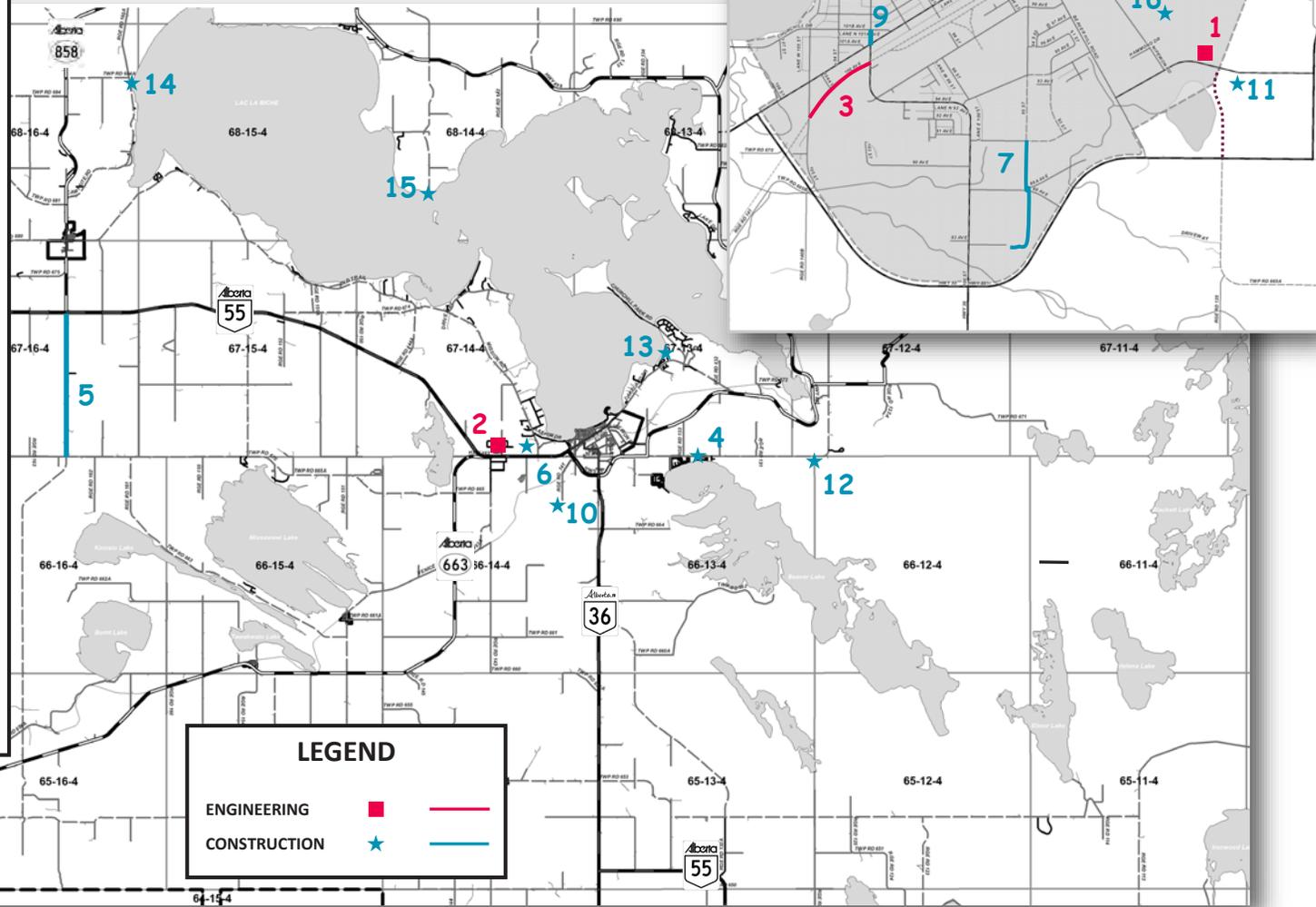
CONSTRUCTION PROJECTS

4. Holowachuk Estates Access Road & Walking Trail
5. RR 162—North Portion—6.4 km of Caslan Connector
6. Airport Lighting (LED lead-in)
7. 95 Street Water Distribution & Sanitary Sewer
8. Lakeview Crescent Water & Sewer
9. 104 St. Water & Sewer Rehabilitation
10. BNR Plant Capital Renewal
11. Protective Services Facility
12. Beaver Lake Landfill Transfer Site
13. Lac La Biche Golf Course Pump House
14. White Sands Boat Launch Reclaim & New Launch
15. Poplar Point Boat Launch
16. Campsite at Bold Center

CONSTRUCTION PROGRAMS

(NOT SHOWN ON MAP—MULTIPLE LOCATIONS)

17. Sidewalk Replacement
18. Hamlet Road Resurfacing
19. Bridge Structure Replacement
20. Subdivision Road Network Upgrading
21. Walking Trail Resurfacing
22. Outdoor Rink Resurfacing
23. Playground Upgrades



LEGEND

ENGINEERING	■	
CONSTRUCTION	★	

MAP UPDATE: DECEMBER 7, 2018

Three-Year Operating Plan

		2020	2021	2022
FORECASTED ACCUMULATED SURPLUS, BEGINNING OF YEAR	<i>A</i>	3,731,948	-4,982,993	1,799,662
BASE OPERATING BUDGET				
BASE REVENUES	<i>B</i>	75,993,891	76,936,311	77,054,863
BASE EXPENDITURES	<i>C</i>	-52,503,573	-49,943,537	-52,481,904
BASE OPERATING SURPLUS <i>(B-C)</i>	<i>D</i>	23,490,318	26,992,774	24,572,959
FUNDS AVAILABLE TO FINANCE BUSINESS CASES, PROPOSED OPERATING INITIATIVES AND CAPITAL PROJECTS <i>(A+D)</i>				
BUSINESS CASES <i>Estimated</i>	<i>F</i>	-250,000	-300,000	-450,000
PROPOSED OPERATING INITIATIVES <i>Estimated</i>	<i>G</i>	-2,000,000	-2,000,000	-2,000,000
PROPOSED CAPITAL EXPENDITURES	<i>H</i>	-49,656,359	-19,834,493	-9,451,200
CAPITAL GRANTS	<i>I</i>	16,999,500	525,674	0
TRANSFERS FROM CAPITAL RESERVES	<i>J</i>	2,205,400	849,700	997,628
OTHER FUNDING SOURCES	<i>K</i>	496,200	549,000	674,000
FUNDS REQUIRED TO FUND BUSINESS CASES, PROPOSED OPERATING INITIATIVES AND CAPITAL PROJECTS <i>(F+G+H+I+J+K)</i>	<i>L</i>	-32,205,259	-20,210,119	-10,229,572
FORECASTED ACCUMULATED SURPLUS, END OF YEAR <i>(E-L)</i>	<i>M</i>	-4,982,993	1,799,662	16,143,049

Five Year Capital Plan

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST				
TRANSPORTATION					
Bridge Structure Replacement Program	250,000	250,000	250,000	250,000	250,000
Subdivision Road Network Upgrading Program	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
100th Avenue Engineering and Paving	950,000	-	-	-	-
Summit Heights Engineering and Paving	250,000	-	-	-	-
Range Road 153 (From Twp Rd 670 to Old Trail - 6.4km)	100,000	-	-	-	-
Township Road 682A (Mystic Beach Road)	3,460,000	-	-	-	-
Campsite Road Base and Paving	7,400,000	-	-	-	-
BF-79415 Bridge Replacement	716,000	-	-	-	-
Walking Trail Network	200,000	200,000	200,000	200,000	200,000
Crosswalk Lighting	50,000	-	-	-	-
County Center Parking Lot Extension and Yard Reconfiguration	250,000	-	-	-	-
Range Road 142 (From Highway 55 to Deer Meadows .8 Kms)	20,000	955,000	-	-	-
Township Road 652 (From RR 134 to RR 135 1.6 Kms)	50,000	2,500,000	-	-	-
Range Road 134 (From Highway 55 to Range Road 652)	25,000	1,800,000	-	-	-
Township Road 665 (From RR 143 to Hwy 663 - 2.0km)	-	2,000,000	-	-	-
Range Road 141/141A (From Hwy 858 to Twp Rd 690 - 3.8km)	-	2,000,000	-	-	-
Engineering, construction & paving of Tarrabain Drive	-	-	820,000	-	-
Range Road 150 (From TWP RD 650 to TWP RD 651A)	-	-	-	2,000,000	-
Range Road 153 - (From Hwy 55 to Old Trail)	-	-	-	1,000,000	-
Range Road 161 (From Hwy 55 to Old Trail Road)	-	-	-	3,400,000	-
Twp Rd 662 - (From RR 164 to TWP RD 662A)	-	-	-	-	1,530,000
Range Road 155 (From TWP RD 670 to TWP RD 672)	-	-	-	-	1,200,000
Range Road 151A (From Twp Rd 674 to Old Trail - 1.3km)	-	-	-	-	1,400,000
Range Road 151 (From Hwy 55 to Twp Rd 674 - 0.7km)	-	-	-	-	700,000

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST
Sand and Salt Storage Plamondon	-	-	-	-	250,000
Heated Equipment Storage County Center	-	-	-	-	1,600,000
Range Road 151 (From Hwy 663 to Twp Rd 661A - 2.9km)	-	-	-	-	3,100,000
Township Road 652 (From RR 151 to RR 153 including RR 152 connector)	-	-	-	-	4,000,000
	-	-	-	-	-
	14,721,000	10,705,000	2,270,000	7,850,000	15,230,000
UTILITIES - WATER & SEWER					
Water Distribution and Storm Sewer 95 St From 91 Ave To 83 Ave	2,000,000	847,643	-	-	-
Regulator Stations Maintenance Turn Around	34,000	68,000	-	-	-
Capital Renewal – Wastewater Treatment (BNR) Plant	197,558	70,850	91,000	-	-
Utility Yard Cold Storage Pole Shed	75,000	-	-	-	-
Plamondon Wastewater Lift Stations	1,950,000	-	-	-	-
Hamlet Water and Sewer Upgrades	250,000	1,000,000	1,000,000	1,000,000	1,000,000
Cast Iron Water Line Replacements	1,000,000	1,000,000	1,000,000	-	-
101 Ave Water & Sewer Rehabilitation and Revitalization	-	2,000,000	2,000,000	2,000,000	-
	-	-	-	-	-
	5,506,558	4,986,493	4,091,000	3,000,000	1,000,000
UTILITIES - NATURAL GAS					
Installation/Purchase of new/existing gas line (Manitok)	765,000	-	-	-	-
	-	-	-	-	-
	765,000	-	-	-	-
COMMON SERVICES - EQUIPMENT					
Inventory Storage Container	13,000	-	-	-	-
County Shop Expansion	1,502,171	-	-	-	-
	-	-	-	-	-

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST				
REPLACEMENT	-	-	-	-	-
15 foot Rotary Mower - Replacing unit 339	30,000	-	-	-	-
SUV - Replacing unit 455	36,000	-	-	-	-
Mechanic Service Truck - Replacing unit 461	110,000	-	-	-	-
Asphalt Spray Patcher - Replacing unit 651	80,000	-	-	-	-
Two 1/2 ton crew cab 4x4 - Replacing unit 462 & 463	80,000	-	-	-	-
Wheeler Loader - Replacing unit 648	390,000	-	-	-	-
Landfill Crawler Tractor - Replacing unit 669	600,000	-	-	-	-
Two Floor Scrubbers - - Replacing unit 853 & 854	15,000	-	-	-	-
Backhoe - Replacing unit 643	160,000	-	-	-	-
SUV - Replacing unit 459	33,000	-	-	-	-
	-	-	-	-	-
GROWTH/NEW	-	-	-	-	-
Two Tandem Trucks with gravel boxes & 5th wheels	380,000	-	-	-	-
Landfill Crawler Tractor	600,000	-	-	-	-
Truck/Agriculture/off Road Tire changer	10,000	-	-	-	-
1234YF A/C Recharge Machine	8,000	-	-	-	-
Lowboy trailer with Jeep	165,000	-	-	-	-
Tandem Axle Plow Truck	310,000	-	-	-	-
Land Roller	25,700	-	-	-	-
Portable Livestock Handling System	13,230	-	-	-	-
	-	-	-	-	-
REPLACEMENT	-	-	-	-	-
339 - 2015, Schulte 15 foot Rotary Mower	-	30,000	-	-	-
464 - 2011 F150 crew cab 4X4	-	40,000	-	-	-
465 - 2011 F150 crew cab 4X4	-	40,000	-	-	-
470 - 2011 E150 Van	-	40,000	-	-	-
521- 2009 Medium Plow Truck	-	90,000	-	-	-
524 - 2011 Kenworth Plow Truck/Gravel Truck	-	300,000	-	-	-
653 - 2011 Vermeer V800 Vacuator	-	100,000	-	-	-
727 - 2014 Caterpillar 160M AWD Grader	-	555,000	-	-	-
728 - 2014 Caterpillar 160M AWD Grader	-	555,000	-	-	-
852 - 2011 Advance Floor Scrubber ride-on	-	15,000	-	-	-
	-	-	-	-	-

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST				
REPLACEMENT	-	-	-	-	-
466 - 2012 1500 Crew Cab 4X4	-	-	40,000	-	-
467 - 2012 Ford F350 Crew Cab 4X4	-	-	50,000	-	-
468 - 2012 1500 Crew Cab 4X4	-	-	40,000	-	-
469 - 2012 1500 Crew Cab 4X4	-	-	40,000	-	-
471 - 2012 Dodge Ram 3500 Reg Cab 4X4	-	-	50,000	-	-
472 - 2012 Dodge Ram 3500 4X4 Flat Deck	-	-	50,000	-	-
474 - 2012 F150 crew cab 4X4	-	-	40,000	-	-
475 - 2012 F150 crew cab 4X4	-	-	40,000	-	-
476 - 2012 F150 crew cab 4X4	-	-	40,000	-	-
525 - 2012 Dodge 5500 Reg Cab w/Gravel Box	-	-	80,200	-	-
527 - 2012 International Plow Truck Single Axle	-	-	250,000	-	-
528 - 2012 International Plow Truck Tandem Axle	-	-	300,000	-	-
671 - 2010 Bobcat Skidsteer	-	-	70,000	-	-
672 - 2010 Bobcat Skidsteer	-	-	70,000	-	-
729 - 2015 Caterpillar 160M AWD Grader	-	-	555,000	-	-
730 - 2017 Caterpillar 160M AWD Grader	-	-	555,000	-	-
	-	-	-	-	-
REPLACEMENT	-	-	-	-	-
293 - 2008 Tram Flex Harrows	-	-	-	12,000	-
333 - 2013 Case Tractor	-	-	-	130,000	-
334 - 2013 John Deere 72" mower/snow blower	-	-	-	35,000	-
335 - 2013 John Deere 72" mower/broom	-	-	-	35,000	-
473 - 2013 Grand Caravan	-	-	-	38,000	-
477 - 2013 GMC K1500 crew cab 4X4	-	-	-	40,000	-
478 - 2013 GMC K1500 crew cab 4X4	-	-	-	40,000	-
479 - 2013 GMC K1500 crew cab 4X4	-	-	-	40,000	-
480 - 2013 GMC K1500 crew cab 4X4	-	-	-	40,000	-
481 - 2013 GMC K1500 crew cab 4X4	-	-	-	40,000	-
482 - 2013 GMC K1500 crew cab 4X4	-	-	-	40,000	-
483 - 2013 Ford Explorer AWD Police Unit	-	-	-	50,000	-
484 - 2013 Ford Explorer AWD Police Unit	-	-	-	50,000	-
485 - 2013 Ford F350 4X4 Crew Cab	-	-	-	50,000	-
529 - 2013 International Plow Truck/Gravel Truck	-	-	-	300,000	-
530 - 2013 International Plow Truck/Gravel Truck	-	-	-	300,000	-
656 - 2013 Bobcat E80 Mini Excavator	-	-	-	110,000	-
658 - 2013 Bobcat T770 Compact Track Loader	-	-	-	80,000	-

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST				
657 - 2013 Bobcat Toolcat	-	-	-	70,000	-
659 - 2013 Cat D6N Crawler Tractor/Bulldozer	-	-	-	320,000	-
673 - 2012 Bobcat 60" Forestry Cutter	-	-	-	22,000	-
732 - 2015 Caterpillar 160M AWD Grader	-	-	-	555,000	-
733 - 2015 Caterpillar 160M AWD Grader	-	-	-	555,000	-
856 - 2013 Advance Floor Scrubber	-	-	-	7,000	-
	-	-	-	-	-
REPLACEMENT	-	-	-	-	-
338 - 2014 Challenger Tractor	-	-	-	-	130,000
486 - 2014 Dodge 1500 crew cab 4X4	-	-	-	-	40,000
487 - 2014 Dodge 1500 crew cab 4X4	-	-	-	-	40,000
488 - 2014 Dodge 3500 crew cab 4X4	-	-	-	-	50,000
489 - 2014 Dodge Grand Caravan	-	-	-	-	38,000
531 - 2014 Dodge 5500 Reg Cab w/Gravel Box	-	-	-	-	80,000
533 - 2012 International Water Truck	-	-	-	-	310,000
662 - 2014 Caterpillar 938KLRC-1 Wheel Loader	-	-	-	-	240,000
663 - 2014 Eddy Net 7ft Sweeper	-	-	-	-	55,000
668 - 2011 Elgin Waterless Street Sweeper	-	-	-	-	335,000
734 - 2015 Caterpillar 160M AWD Grader	-	-	-	-	555,000
838 - 2014 Easy Kleen Steamer	-	-	-	-	25,000
840 - 2014 Shop Pressure Washer	-	-	-	-	16,000
841 - 2014 Ranger Tire Changer	-	-	-	-	6,000
842 - 2014 Ranger Tire Balancer	-	-	-	-	5,000
	-	-	-	-	-
	4,561,101	1,765,000	2,270,200	2,959,000	1,925,000
FIRE SERVICES					
Protective Services Facility	3,300,000	-	-	-	-
Hylo Tender - Replacing unit 149	300,000	-	-	-	-
Fire Coordinator Vehicle	85,000	-	-	-	-
Lac La Biche Rescue Boat	48,900	-	-	-	-
OWL RIVER LEAN-TO	75,000	-	-	-	-
OWL RIVER SPECIAL SERVICES VEHICLE	75,000	-	-	-	-
First Responder Center on Highway 881	250,000	-	-	-	-
PLAMONDON LEAN-TO	75,000	-	-	-	-
RICH LAKE TENDER	306,000	-	-	-	-

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST
1953 FIRE TRUCK RESTORATION	15,000	-	-	-	-
LAC LA BICHE PUMPER	-	365,000	-	-	-
SPECIAL SERVICES VEHICLE - PLAMONDON	-	-	95,000	-	-
SPECIAL SERVICES VEHICLE - HYLO	-	-	95,000	-	-
SPECIAL SERVICES VEHICLE - LAC LA BICHE	-	-	95,000	-	-
SKID UNIT - LAC LA BICHE	-	-	-	50,000	-
SKID UNIT - PLAMONDON	-	-	-	50,000	-
SKID UNIT - HYLO	-	-	-	50,000	-
SKID UNIT - RICH LAKE	-	-	-	50,000	-
RICH LAKE LEAN-TO	-	-	-	-	75,000
HYLO LEAN-TO	-	-	-	-	75,000
	-	-	-	-	-
	4,529,900	365,000	285,000	200,000	150,000
ENFORCEMENT SERVICES					
Municipal Bylaw Officer - Patrol Vehicle	53,000	-	-	-	-
Community Peace Officer - Patrol Quad	12,000	-	-	-	-
LEVEL 1 TRUCK	78,000	-	-	-	-
SPEED TRAILER	28,000	-	-	-	-
BYLAW TRUCK	-	53,000	-	-	-
UNIT 484	-	85,000	-	-	-
UNIT 483	-	-	85,000	-	-
BYLAW VEHICLE	-	-	-	55,000	-
LEVEL 1 TRUCK	-	-	-	78,000	-
2-QUADS	-	-	-	-	30,000
	-	-	-	-	-
	171,000	138,000	85,000	133,000	30,000
ENVIRONMENTAL SERVICES					
Offices for Landfills and Transfer Stations	295,000	-	-	-	-
Covered Containment Oil & Pesticide Containers, Paint & Hazardous Materials-all sites	232,800	-	-	-	-
Swipe Card Access for Landfills and Transfer Sites -43	212,000	-	-	-	-

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST
Split Grades	400,000	-	-	-	-
Video Surveillance and Alarm System-all sites	93,000	-	-	-	-
Chemical Storage Warehouse	65,000	-	-	-	-
Plamondon Landfill Transfer Site	240,000	-	-	-	-
Recycling Truck and roll off bins	-	1,000,000	-	-	-
	-	-	-	-	-
	1,537,800	1,000,000	-	-	-
COMMON AND RECREATION FACILITIES					
New Aquatic Center	16,000,000	-	-	-	-
McArthur tower roof	42,000	-	-	-	-
Plamondon Arena exterior siding	100,000	-	-	-	-
McArthur Windows, old side	-	25,000	-	-	-
Plamondon Arena Rink Boards	-	160,000	-	-	-
	-	-	-	-	-
	16,142,000	185,000	-	-	-
PARKS & OPEN SPACES					
Concrete washrooms at county parks	30,000	30,000	30,000	30,000	30,000
Outdoor Rink Resurfacing	30,000	30,000	30,000	30,000	30,000
Walking trail resurfacing program - Parks	50,000	50,000	50,000	50,000	50,000
Owl River boat launch and campground	250,000	-	-	-	-
Subdivision entrance signs	50,000	50,000	-	-	-
Alexander Hamilton Park Disc Golf Course	10,000	-	-	-	-
Skate/BMX Park	500,000	-	-	-	-
Water Tower Revamp	750,000	-	-	-	-
Future cemetery development	10,000	300,000	-	-	-
	-	-	-	-	-
	1,680,000	460,000	110,000	110,000	110,000

LAC LA BICHE COUNTY					
FIVE YEAR CAPITAL FINANCIAL PLAN					
	2020	2021	2022	2023	2024
	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST
INFORMATION TECHNOLOGY					
Bold Center Security Cameras	27,000	-	-	-	-
Server - Bold Center Video	15,000	-	-	-	-
Core Switch Upgrade	-	100,000	-	-	-
Multifunction Printers	-	130,000	-	-	-
Servers - Main & Geoware	-	-	120,000	-	-
Server - Downtown Video	-	-	15,000	-	-
Servers - Backup System	-	-	15,000	-	-
Telephone System (Servers)	-	-	30,000	-	-
Firewall Upgrade	-	-	160,000	-	-
Plamondon Connectivity (Plamondon to Lac La Biche)	-	-	-	50,000	-
Telephone System (Handsets)	-	-	-	50,000	-
Wireless Upgrade (inside buildings)	-	-	-	-	80,000
	-	-	-	-	-
	42,000	230,000	340,000	100,000	80,000
TOTAL CAPITAL REQUESTS	49,656,359	19,834,493	9,451,200	14,352,000	18,525,000

	B	I	N	S	X	AC
9		2020	2021	2022	2023	2024
10		PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST	PROJECT COST
11						
234	Multifunction Printers	-	130,000	-	-	-
235	Servers - Main & Geoware	-	-	120,000	-	-
236	Server - Downtown Video	-	-	15,000	-	-
237	Servers - Backup System	-	-	15,000	-	-
238	Telephone System (Servers)	-	-	30,000	-	-
239	Firewall Upgrade	-	-	160,000	-	-
240	Plamondon Connectivity (Plamondon to Lac La Biche)	-	-	-	50,000	-
241	Telephone System (Handsets)	-	-	-	50,000	-
242	Wireless Upgrade (inside buildings)	-	-	-	-	80,000
243		-	-	-	-	-
244		42,000	230,000	340,000	100,000	80,000
245						
246	TOTAL CAPITAL REQUESTS	46,306,529	19,834,493	9,451,200	14,352,000	18,525,000